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18 January 2019

## Letter regarding Martin Linge Crane Accident at Samsung Heavy Industries

Reference is made to your letter dated 29 November 2018 and Equinor's response in e--mail dated 13th December 2018.

Let us first express our sincere regret that workers are still suffering trauma the tragic accident.

Safety is our first priority as a company; manifested as one of our three strategic pillars. Also, the health, safety and security of workers is identified as one of our salient issues in our corporate human rights policy.

https://www.equinor.com/en/about-us/ethics-and-compliance-in-equinor.html.

Therefore, the loss of lives of anyone that has a relation to our company's business operations is a tragedy for all affected that our company takes very seriously.

As stated in the above-mentioned e-mail, Equinor was not leading the construction project at the time of the accident and where thus not permanently present at the Samsung yard. The operator role was managed by Total E&P Norge AS, who had the contractual relationship to Samsung Heavy Industries Co. Ltd. In accordance with this arrangement, Samsung was responsible for the activities conducted at its yard, including to ensure that such activities are performed in a lawful and safe manner. This is a normal setup for construction projects in the oil and gas industry, and such was also the case in the Martin Linge Project.

As an active license partner in the Martin Linge license, with strong focus on the health and safety of workers, Equinor has however reiterated our health and safety requirements to all yards conducting work for the Martin Linge project. To ensure such requirements were being met, we performed inspections of all yards involved in the Martin Linge Project. Our role as non-operating license partner has also been audited by the Norwegian Petroleum Safety Authority without any non-compliance observed. As you also may be aware, Equinor has been operator for other projects at Korean yards, including the Samsung Yard. As an important part of our efforts to ensure workers' health and safety, Equinor

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has played a vital role in the Korean Shipyard Safety Standardization (KSSS), a joint industrial initiative between the Korean shipyards and major international clients.

Yours sincerely,

Mark -

Jan Einar Malmin Project Director Equinor ASA